

Eureka City Schools Citizens' Oversight Committee
2100 J Street, Eureka, CA 95501

REGULAR MEETING

4:00 P.M., Room 118

JUNE 8, 2015

AGENDA

- A. CALL TO ORDER OF REGULAR MEETING
- B. PUBLIC COMMENT ON NONAGENDA ITEMS
- C. DISCUSSION
 - 1. Introduction of Citizens' Oversight Committee (COC) Members
 - 2. COC Protocol
 - 3. Brown Act
 - 4. Performance Audit
 - 5. Financial Update
 - 6. Underwriters for Bond Sales: Stifel, Nicolaus & Co.
 - 7. Project Update: Charley Batini, Director of Maintenance and Facilities
 - 8. Replacing COC Members
 - 9. Day & Time of Future Meetings
 - 10. Agenda Items for Next Meeting
- D. DISCUSSION / ACTION
 - 11. Elect COC Vice Chair
- F. ADJOURNMENT

C-2

EXHIBIT A

CITIZENS' BOND OVERSIGHT COMMITTEE
BYLAWS

Section 1. Committee Established. The Eureka City Schools District (the "District") was successful at the election conducted on November 4, 2014 (the "Election"), in obtaining authorization from the District's voters to issue up to \$49,750,000 aggregate principal amount of the District's general obligation bonds (the "Bond Measure"). The Election was conducted under Proposition 39, being chaptered as the Strict Accountability in Local School Construction Bonds Act of 2000, at Section 15264, et seq. of the Education Code of the State of California ("Prop 39"). Pursuant to Section 15278 of the Education Code, the District is now obligated to establish the Committee in order to satisfy the accountability requirements of Prop 39. The Board of Education of the District (the "Board") hereby establishes the Citizens' Bond Oversight Committee (the "Committee"), which shall have the duties and rights set forth in these Bylaws. The Committee does not have independent legal capacity from the District.

Section 2. Purposes. The purposes of the Committee are set forth in Prop 39, and these Bylaws are specifically made subject to the applicable provisions of Prop 39 as to the duties and rights of the Committee. The Committee shall be deemed to be subject to the *Ralph M. Brown Act* (Government Code section 54950, et seq.) and shall conduct its meetings in accordance with the provisions thereof. The District shall provide necessary administrative support to the Committee as shall be consistent with the Committee's purposes, as set forth in Prop 39. The proceeds of general obligation bonds issued pursuant to the Election are hereinafter referred to as "bond proceeds." The Committee shall confine itself specifically to bond proceeds generated under the Bond Measure. Regular and deferred maintenance projects and all monies generated under other sources shall fall outside the scope of the Committee's review.

Section 3. Duties of the Committee. To carry out its stated purposes, the Committee shall perform the following duties:

3.1 Inform the Public. The Committee shall inform the public concerning the District's expenditure of bond proceeds.

3.2 Review Expenditures. The Committee may review quarterly expenditure reports produced by the District to ensure that (a) bond proceeds are expended only for the purposes set forth in the Bond Measure; and (b) no bond proceeds are used for any teacher or administrative salaries or other operating expenses.

3.3 Annual Report. The Committee shall present to the Board, in public session, an annual written report which shall include the following:

- (a) A statement indicating whether the District is in compliance with the requirements of Article XIII A, Section I(b)(3) of the California Constitution; and
- (b) A summary of the Committee's proceedings and activities for the preceding year.

Section 4. Authorized Activities. In order to perform the duties set forth in Section 3, the Committee may engage in the following authorized activities:

- 4.1 Review Audit. Receive and review copies of the District's annual independent performance audit and annual independent financial audit required by Article XIII A of the California Constitution.
- 4.2 Inspect Facilities. Inspect District facilities and grounds for which bond proceeds have been or will be expended in accordance with any access procedure established by the District's Superintendent.
- 4.3 Review Cost Saving Measures. Review efforts by the District to maximize bond proceeds by implementing various cost-saving measures.
- 4.4 Limitation of Committee Authority. The Committee's authority is limited to such powers expressly granted to the Committee by these by-laws, California law, and action by the Board.

Section 5. Duties of the Board/Superintendent. Either the Board or the Superintendent, as the Board shall determine, shall have the following powers reserved to it, and the Committee shall have no jurisdiction over the following types of activities:

- (a) Approval of construction contracts;
- (b) Approval of construction change orders;
- (c) Appropriation of construction funds;
- (d) Handling of all legal matters;
- (e) Approval of construction plans and schedules;
- (f) Approval of Deferred Maintenance Plan; and
- (g) Approval of the sale of bonds.

Section 6. Membership.

- 6.1 Number. The Committee shall consist of a minimum of seven (7) members appointed by the Board from a list of candidates submitting written applications, including staff recommendations, and based on criteria established by Prop 39, to wit:
 - One (1) member who is a parent or guardian of a child enrolled in the District.
 - One (1) member active in a business organization representing the business community located in the District.
 - One (1) member active in a senior citizen's organization.
 - One (1) member active in a bona-fide taxpayers association.

- One (1) member who is both
 - A parent or guardian of a child enrolled in the District; and
 - Active in a parent-teacher organization, such as the Parent-Teacher Association, or a school site council.
- Two (2) members of the community at-large appointed by the Board.

6.2 Qualification Standards.

- (a) To be a qualified person, he or she must be at least 18 years of age and reside within the District's geographic boundary, in accordance with Government Code section 1020.
- (b) The Committee may not include any employee, official of the District or any vendor, contractor or consultant of the District.

6.3 Ethics: Conflicts-of-Interest. By accepting appointment to the Committee, each member agrees to comply with Articles 4 (commencing with Section 1090) and 4.7 (commencing with Section 1125) of Division 4 of Title 1 of the Government Code and the Political Reform Act (Gov. Code §§ 81000, et seq.), and to complete the Form 700 as required by all "designated employees" of the District.

6.4 Term. Except as otherwise provided herein, each member shall serve a term of three (3) years, beginning February 1, 2015. No member may serve more than three (3) consecutive terms. At the Committee's first meeting, members will select a minimum of three (3) members to serve for an initial two (2) year term with the remaining members serving for an initial three (3) year term. If members are unable to agree, then they will draw lots to determine the length of the initial terms.

6.5 Appointment. Members of the Committee shall be appointed by the Board through the following process:

- (a) Appropriate local groups will be solicited for applications;
- (b) The Superintendent or his or her designee will review the applications; and
- (c) The Superintendent or his or her designee will make recommendations to the Board.

6.6 Removal; Vacancy. The Board may remove any Committee member for any reason, including failure to attend two consecutive Committee meetings without reasonable excuse. Upon a member's removal, his or her seat shall be declared vacant. The Board, in accordance with the established appointment process shall fill any vacancies on the Committee.

6.7 Compensation. The Committee members shall not be compensated for their services. The private and personal property of the Committee members shall be exempt from execution or other liability for any debts, liabilities or obligations of the District or the Committee, and no Committee members shall be personally liable or responsible for any debts, liabilities or obligations of the District or the Committee except where expressly set forth in California law.

6.8 Authority of Members.

- (a) Committee members shall not have the authority to direct staff of the District unless such authority is expressly authorized by the Board.
- (b) Individual members of the Committee retain the right to address the Board, either on behalf of the Committee or as an individual.

Section 7. Meetings of the Committee.

7.1 Regular Meetings. The Committee is required to meet at least once a year.

7.2 Location. All meetings shall be held within the Eureka City Schools District located in Humboldt County, California.

7.3 Procedures. All meetings shall be open to the public in accordance with the *Ralph M. Brown Act*, Government Code section 54950, et seq. Meetings shall be conducted according to such additional procedural rules as the Committee may adopt. A majority of the number of Committee members shall constitute a quorum for the transaction of any business except adjournment.

Section 8. District Support.

8.1 The District shall provide to the Committee necessary technical and administrative assistance as follows:

- (a) Preparation of and posting of public notices as required by the *Brown Act*, ensuring that all notices to the public are provided in the same manner as notices regarding meetings of the District Board;
- (b) Provision of a meeting room, including any necessary audio/visual equipment;
- (c) Preparation and copies of any documentary meeting materials, such as agendas and reports;
- (d) In accordance with Education Code section 15280(b), retention of all Committee records, and providing public access to such records on an Internet website maintained by the District;
- (e) The taking and maintaining of minutes of the Committee meetings, which minutes shall, at a minimum, include an identification of all Committee members present and absent at any meeting of the Committee, and a statement of the vote on each issue of business directed, determined or set out by the Committee; and
- (f) Arranging tours and inspections of school facilities and grounds as may be reasonably scheduled by the Committee, as set forth in Section 4.2 above.

8.2 District staff and/or District consultants shall attend all Committee proceedings in order to report on the status of projects and the expenditures of bond proceeds.

Section 9. Reports. In addition to the Annual Report required in Section 3.3, the Committee may report, as needed, to the Board in order to advise the Board on the activities of the Committee. Such report shall be in writing and shall summarize the proceedings and activities conducted by the Committee.

Section 10. Officers. The Superintendent shall appoint the initial Chair. Thereafter, the Committee shall elect a chair and a vice-chair, who shall act as Chair only when the Chair is absent.

Section 11. Amendment of Bylaws. Any amendment to these Bylaws shall be approved by a majority vote of the Board, as required by California law.

Section 12. Termination.

- 12.1 The Committee shall be disbanded at the end of the fiscal year in which:
- (a) All Prop 39 bond proceeds, and earnings thereon, have been expended;
 - (b) The Committee has issued its final Annual Report as required under Section 3.3 above; and
 - (c) The Committee has completed and conducted its final meeting, which shall be scheduled after notice of 12.1(a) herein occurs.
- 12.2 The District (pursuant to its records retention policy) shall keep all records of the Committee for a period of at least two (2) years after the disbanding of the Committee as provided for herein.

BROWN ACT

OUTLINE

I. OVERVIEW

- A. Ralph M. Brown Act governs meeting conducted by local legislative bodies (boards of supervisors, city councils, school boards).
- B. Brown Act represents the Legislature's determination of the balance between public access to meetings of public bodies and the need for confidential candor, debate, and information gathering.
- C. This is summed up in Govt. Code Section 54950, the Policy declaration of the Brown Act:

“In enacting this chapter, the Legislature finds and declares that the public commissions, boards and councils and the other public agencies of this State exist to aid in the conduct of the people's business. It is the intent of the law that their actions be taken openly and that their deliberations be conducted openly.

“The people of this State do not yield their sovereignty to the agencies which serve them. The people, in delegating authority, do not give their public servants the right to decide what is good for the people to know and what is not good for them to know. The people insist on remaining informed so that they may retain control over the instruments they have created.”

II. WHO IS SUBJECT TO BROWN ACT?

- A. Legislative Bodies of Local Agencies
 - 1. Includes: Governing bodies, subsidiary bodies (i.e., standing committee, advisory committee comprising of more members than ad hoc committee); some nonprofit corporations or hospitals which exercise the delegated authority of a local governmental agency.
 - 2. Does not include: Single individual, committees created by individual decision maker, ad hoc committees of boards.

III. WHAT IS A MEETING?

- A. What is: Any congregation of a majority of the members of a legislative body at the same time and place to hear, discuss or deliberated upon any matter which is under the subject matter jurisdiction of the agency.

- B. What is not:
1. Conferences open to public which involve issues of interest to public or public agencies, so long as members of the legislative body do not discuss among themselves, other than as part of the schedules program, any issues of specific nature which are within subject matter jurisdiction of the public body.
 2. Other public meetings. Open and publicized, can be conducted by private individual or private corporation. However, a member of the legislative body may discuss issues related to the purpose of the meeting during public testimony. Candidate debates would be permitted under this section. This exception would apply if individual members of one legislative body independently decided to attend a meeting held by another legislative body, however, if two legislative bodies conduct a joint meeting, both bodies should notice the meeting.
 3. Purely social or ceremonial occasions
- C. Serial meetings, i.e. meetings which are conducted through direct communications, intermediaries or technological devices for the purpose of developing a concurrence, are forbidden under the Act. However, individual contacts or communications between a member of the legislative body and a member of the public are exempt (purpose is to protect constitution rights of individuals to contact their governmental representatives).

IV. NOTICE AND AGENDA

- A. Must post agenda (72 hours, 24 hours)
- B. Must have agenda
- C. Cannot act on anything not on the agenda except for certain specific exceptions
Brown Act

V. PERMISSIBLE CLOSED SESSIONS

- A. Personnel
- B. Pending litigation
- C. Real property negotiations
- D. Labor negotiations
- E. Public security

VI. RIGHTS OF PUBLIC

- A. . Can attend meeting without having to register
- B. Can videotape or audio tape proceedings unless reasonable finding that such activity would constitute disruption
- C. Member of public can provide testimony on anything 1) on agenda, or 2) under agency's jurisdiction, however, body may enact regulations to ensure reasonable access, i.e., limit on total amount of time on particular issues and/or for each individual speaker.
- D. Act does not:
 - 1. Permit personal attacks on an individual
 - 2. Create privileges beyond those otherwise provided by law (i.e. can slander individual in public meeting)
- E. Body can exclude disruptive persons, or, if necessary, all persons except media not involved in disruption.
- F. Meeting or functions cannot be conducting in any facility where racial or other discrimination is practiced, which is inaccessible to disabled persons, or where members of the public must pay to attend the meeting

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Bond Fund 23 (Measure S)
 Activity from 7/1/14 - 3/31/15

Charges Encumbrances

Lincoln Modernization Phase 2

Mike McKay. Inspection.	7,405	
Kronick Moskovitz Tiedemann - Prequalification issues	483	
Matson & Vallerga - Architect fees	42,549	
JB Jordan & Associates. Classroom floor tiles.	4,692	
Dinsmore. Project construction.	130,979	
New Life Services. Asbestos abatement.	12,175	
Terry Clark Consulting LLC. Asbestos sampling.	2,812	
Brunelle & Clark Consulting. Air monitoring for asbestos abatement.	3,315	
Advanced Security. Security system.		4,035
	<u>204,410</u>	<u>4,035</u>

Alice Birney 3 Classroom Additions

SHN Consulting Engineers - Survey	3,531	2,368
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Zane S Street Entrance

SHN Consulting Engineers - Survey	3,531	
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FF& J Architects - delineate the scope of work and range of costs for all proposed facilities	33,389	
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Kronick Moskovitz Tiedemann. Review architect bond prequalification	2866	
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Totals	<u>247,728</u>	<u>6,403</u>
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Winzler Children's Center

Estimated Start Date Estimated Completion Date

PROMISE LIST ITEMS

- H. Remove and replace playground apparatus Aug-15 IH
- E. Add teaching walls in each classroom to meet District standard Jun-15

OTHER BOND PROJECTS

- A. Modernize Restrooms
- F. Replace all floor coverings (carpet & tile) Jun-15
- G. New Security fencing around the perimeter of the site
- I. Add technology upgrades including P/A and Bell Systems
- J. Add security cameras to this campus
- M. Overlay the parking lot

Also potentially address restroom fixtures, reception area, lighting, blinds, storage cabinets, classroom sink, fence long

Henderson

C-7

Alice Birney Elementary School

Estimated **Estimated**
Start Date **Completion Date**

PROMISE LIST ITEMS

C.	Remove (2) Portable Classrooms from front of school	Dec-15	IH?
A.	Modernize Boys and Girls Restrooms	Aug-16	
J.	Construct a student/parent drop off area for student safety	Dec-16	
E.	Add teaching walls in each classroom to meet District standard	Aug-16	
K.	Construct a bus drop off area for student safety	Dec-16	
H.	Add technology upgrades including P/A and Bell System	Aug-16	
B.	Alterations to parent and community reception area and nurses office	Aug-16	
D.	Construct a new (3) Classroom Building (60/40 Facility Hardship Match)	Dec-15	

OTHER BOND PROJECTS

G.	Add new kindergarten classroom		
I.	Rekey all locks with the Primus key way system to meet District standard		
L.	Remove flooring. Grind and Polish concrete floors in the multi-purpose room, kitchen and restrooms		
M.	Add security alarm system to this campus		
O.	Construct security fencing around the site		
Q.	Renovate field and student play areas		
S.	Repair/Replace gutters on buildings		
T.	Construct an asphalt overlay at the hard court area		

Grant Elementary School

Estimated Start Date Estimated Completion Date

PROMISE LIST ITEMS

- | | | |
|----|--|--------|
| H. | Add teaching walls in each classroom to meet District standard | Aug-16 |
| J. | Construct a student/parent drop off area for student safety | Aug-16 |
| I. | Add technology upgrades including P/A and Bell Systems | Aug-16 |
| K. | Construct a bus drop off area for student safety | Aug-16 |

OTHER BOND PROJECTS

- | | | |
|----|---|--|
| A. | Construct a new (9) classroom building addition | |
| B. | Construct a new restroom building for added capacity | |
| C. | Construct a new Multi-purpose Room for added capacity | |
| D. | Construct a new Preparation Kitchen for added capacity | |
| E. | Convert existing cafeteria/kitchen into a Library, Computer Lab, Teacher's Lounge and Work Room | |
| F. | Remove (6) portable classrooms from the campus | |
| L. | Add security alarm system to this campus | |
| O. | Construct security fencing around the site | |
| P. | Construct an asphalt overlay at the hard court area | |
| Q. | Renovate play field area | |

Lafayette Elementary School

Estimated Estimated
Start Date Completion Date

PROMISE LIST ITEMS

- | | | |
|----|--|--------|
| H. | Construct a student/parent drop off area for student safety | Dec-16 |
| E. | Add teaching walls in each classroom to meet District standard | Aug-16 |
| G. | Add technology upgrades including P/A and Bell Systems | Aug-16 |
| I. | Construct a bus drop off area and increase parking area for student safety | Dec-16 |
| B. | Alterations to parent and community reception area and nurses office | Aug-16 |

OTHER BOND PROJECTS

- | | | |
|----|--|--|
| A. | Construct a new (3) classroom building addition | |
| C. | Remove (3) portable classrooms from the campus | |
| D. | Construct a pre-school classroom | |
| F. | Remove flooring. Grind and Polish concrete floors in the multi-purpose room, kitchen and restrooms | |
| J. | Replace existing roof gutters | |
| K. | Add security alarm system to this campus | |
| M. | Replace existing failing retaining wall | |
| N. | Construct security fencing around the site | |
| O. | Renovate play field area | |
| P. | Remove and replace playground apparatus | |

Washington Elementary School

Estimated Estimated
Start Date Completion Date

PROMISE LIST ITEMS

- | | | |
|----|---|--------|
| I. | Construct a student/parent drop off area for student safety | Aug-16 |
| E. | Add teaching walls in each classroom to meet District standard | Aug-16 |
| H. | Add technology upgrades including P/A and Bell Systems | Aug-16 |
| J. | Construct a bus drop off area for student safety and increase parking | Aug-16 |

OTHER BOND PROJECTS

- | | | |
|----|--|--|
| A. | Construct a new (2) classroom building addition | |
| B. | Construct a new (2) kindergarten classroom building addition | |
| C. | Remove (4) portable classrooms from the campus | |
| F. | Replace exterior siding on existing buildings (NO NEED IF A, B, and C stay) | |
| G. | Remove flooring. Grind and Polish concrete floors in the multi-purpose room, kitchen and restrooms | |
| K. | Replace existing roof gutters | |
| M. | Construct security fencing around the site | |
| N. | Resurface the hard court areas | |
| O. | Renovate play field area | |
| P. | Remove and replace playground apparatus | |

Winship Middle School

Estimated Start Date Estimated Completion Date

PROMISE LIST ITEMS

N.	Add security cameras to this campus	Aug-15
C.	Modernize a classroom to create a CTE Classroom	Aug-17
H.	Add teaching walls in each classroom to meet District standard	Aug-17
D.	Middle School science lab modernization	Aug-17
F.	Winship Gymnasium dry rot repair	Aug-15
K.	Add technology upgrades including P/A and Bell Systems	Aug-16

OTHER BOND PROJECTS

A.	Construct a new (7) classroom building addition	
B.	Remove (7) portable classrooms from the campus	
E.	Replace Science Tables	
I.	Remove existing flooring. Grind and Polish concrete floors in the cafeteria, kitchen and restrooms	
L.	Construct a bus drop off area for student safety and increase parking area	
M.	Complete security alarm system on this campus	
O.	Construct security fencing around the site	
P.	Resurface the hard court areas	
Q.	Resurface parking lot areas	

Estimated Start Date	Estimated Completion Date
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Zane Middle School

PROMISE LIST ITEMS

- | | | |
|----|--|--------|
| M. | Add security cameras to this campus | Aug-15 |
| Q. | Reconfigure lower 'S' Street entrance to site for student safety | Aug-15 |
| C. | Modernize a classroom to create a CTE Classroom | Aug-15 |
| D. | Middle School science lab modernization | Aug-17 |
| F. | Add teaching walls in each classroom to meet District standard | Aug-17 |
| J. | Add technology upgrades including P/A and Bell Systems | Aug-16 |

OTHER BOND PROJECTS

- A. Construct a new (2) classroom building addition
- B. Remove (2) portable classrooms from the campus
- E. Replace Science Tables
- G. Modernize the boys and girls Locker Rooms
- H. Modernize the Exercise Room
- I. Remove existing flooring. Grind and Polish concrete floors in the cafeteria, classrooms, kitchen and restrooms
- K. Replace roofs on office and Building 2 (REIMBURSE)
- L. Complete the security alarm system on this campus
- N. Construct security fencing around the site
- O. Resurface the hard court areas
- P. Resurface asphalt of main entry driveway
- S. Renovate the lower outdoor Physical Education area

Eureka High School

Estimated	Estimated
Start Date	Completion Date

PROMISE LIST ITEMS

Career Technical Education

- | | | |
|----|---|--------|
| A. | Remove (2) portable ag classrooms and replace with new classroom building | Aug-16 |
| B. | Modernize the Ag Shop, classroom and restrooms | Aug-17 |
| C. | Modernize the Auto Shop and restrooms
(Engineering, Health Care & Business included in Science Bldg Modernization) | Aug-19 |

Band Building

- | | | |
|----|-----------------------------|--------|
| F. | Modernize the Band Building | Aug-17 |
|----|-----------------------------|--------|

Gymnasium

- | | | |
|----|--|--------|
| G. | Modernize the Gymnasium, Foyer alterations, upgrade electrical and domestic water system | Aug-18 |
| H. | Alterations to ancillary building attached to gym | Aug-18 |

Main Building

- | | | |
|----|---|--------|
| I. | Upgrade electrical, replace windows, replace energy management system | Aug-18 |
|----|---|--------|

Science Building

- | | | |
|----|--|--------|
| L. | Modernize the science building (Includes CTE Classrooms) | Aug-19 |
|----|--|--------|

Campus Wide Improvements

- | | | |
|----|--|--------|
| N. | Upgrade technology including Bell and P/A Systems (all but Science & Auto) | Aug-18 |
| O. | Install new security cameras | Aug-18 |

Eureka High School

Estimated **Estimated**
Start Date **Completion Date**

OTHER BOND PROJECTS

Auditorium

- D. Alterations to Balcony Area
- E. Alterations to area behind Stage

Multi-Use Room

- J. Abate floor tiles. Grind and Polish concrete slab

Campus Wide Improvements

- M. Construct safety fencing around the campus
- P. Install a new security alarm system
- Q. Asphalt overlay of the student parking lot
- R. Asphalt overlay of the hard court areas

Estimated	Estimated
Start Date	Completion Date

Eureka High School

OTHER BOND PROJECTS

Albee Stadium

- S. Construct restroom complex (including storage and concession)
- Y. Upgrade the running track area/turf/drainage

Baseball Stadium/Pierson Property Improvements

- AA. Replace and add perimeter fencing

Eureka High School/Marshall Campus

Estimated Estimated
Start Date Completion Date

OTHER BOND PROJECTS

- B. Repair roofs of (3) portable classrooms
- G. Upgrade Exterior lighting
- H. Wall Siding Replacement
- I. Construct a Marquee Sign (already committed)

Lincoln Campus

Estimated **Estimated**
Start Date **Completion Date**

PROMISE LIST ITEMS

- | | | |
|----|--|--------|
| J. | Add security cameras to this campus | Aug-15 |
| E. | Add teaching walls in each classroom to meet District standard (\$100,000 ?) | Aug-15 |
| F. | Add technology upgrades including P/A and Bell Systems | Aug-15 |
| A. | Modernize the Multi-use Room | Aug-15 |
| B. | Complete the Phase 2 Modernization | Jan-15 |
| | | Aug-15 |

OTHER BOND PROJECTS

- | | | |
|----|---|--|
| C. | Convert a classroom to a CTE Classroom | |
| D. | Remove (2) Portable Classrooms from the campus (Already in process) | |
| G. | Construct a Marquee Sign (already committed) | |
| H. | Replace roofs on all buildings (If B comes off, revisit H) | |
| I. | Add security alarm system to this campus | |
| K. | Resurface the hard court areas | |
| L. | Resurface the parking lot | |

Estimated Estimated
Start Date Completion Date

Jacobs Campus

OTHER BOND PROJECTS

- A. Abate hazardous materials and demolish all buildings
- B. Create a lot line adjustment to property line adjacent to the Alice Birney Campus
- C. Resurface the parking lot

ECS Corporation Yard

Estimated Estimated
Start Date Completion Date

OTHER BOND PROJECTS

- A. Upgrade the Central Kitchen
- B. Repair the bus washing area and drainage system